

*Lowell Regional  
Transit Authority*

**FISCAL YEAR 2014**

*Proposed Budget*



TO: Chairman and Members of the LRTA Advisory Board  
FROM: James H. Scanlan, LRTA Administrator  
DATE: May 13, 2013  
SUBJECT: Proposed FY 2014 Budget

Dear Advisory Board Members:

I am pleased to submit the LRTA's 2014 Budget for your approval. This Budget will be formally presented at the LRTA May 23 meeting. Some of the key highlights of this Budget are as follows:

- The total Budget for FY2014 (July 1, 2013 - June 30, 2014) would be increased to \$10,991,084 from \$10,121,318, an increase of \$869,766, which is an 8.5 percent increase..
- This increase primarily relates to new state and federal grant funding of \$560,392 which is being received for new Fixed Route and Paratransit evening services.
- The balance of this increase, \$309,374 relates to a contractual increase for Fixed Route and Paratransit employees in FY 2014, an increase in Health Care costs, the need to fund preventative repairs on the LRTA new Fare Collection System, along with continuing the additional hours of service on Saturdays.

This Budget also continues to fund service on five holidays (Presidents, Martin Luther King, Patriots, Columbus and Veterans days). On these holidays, the LRTA will continue to run its new Saturday Schedule with all twelve routes running on an hourly service.

- The net increase after the new evening service and increased revenue is only **\$160,028** in comparison to last years Budget.

Included within our FY14 Budget is our ongoing Capital Investment Program. This program is funded by the Federal Transit Administration and the Massachusetts Department of Transportation. This program includes the reconstruction of the Gallagher I Parking Garage. This facility is more than thirty years old and provides parking for more than 330 vehicles. Gallagher I is also the only means of egress for Gallagher II which provides parking for 231 vehicles. Therefore, the reconstruction of Gallagher I, which is an eight million dollar project, involves more than 550 parking spaces. This project is badly needed and is scheduled to begin April of 2014. The Capital plan also includes the procurement of 10 vans of which 4 would be for Fixed Route and 6 for Paratransit, along with funding for ITS equipment for our Fixed Route Bus Fleet and Capital Spares.

In closing, the FY14 Budget moves the LRTA in a positive way in the upcoming year. Dave Bradley and I look forward to presenting this Budget at the May 23 meeting.

Thank you for your consideration to this request.

**LRTA BUDGET SUMMARY**

**BUDGET 2014**

July 1, 2013 to June 30, 2014

	<u>Expenses</u>	<u>Revenue</u>	<u>Net Cost</u>
Administrative	681,717	70,000	611,717
Professional	78,500	0	78,500
Gallagher Terminal	639,595	670,000	(30,405)
North Billerica	278,784	385,365	(106,581)
Transit Service	9,207,488	1,314,517	7,892,971
Bus Advertising	5,000	80,000	(75,000)
Other Income	0	10,000	(10,000)
Interest	100,000	4,000	96,000
<b>Grand Totals</b>	<b>10,991,084</b>	<b>2,533,882</b>	<b>8,457,202</b>

**Net Cost Funding Sources:**

1. Federal Government via FTA Section 5307 Grant	<b>\$2,786,445</b>
2. Commonwealth of Mass. via Contract Assistance	<b>\$2,986,771</b>
3. Assessments to LRTA Member Communities	<b>\$2,416,290</b>
4. JARC Funding Approved May 14, 2013	<b>\$267,696</b>

**Total Funding Sources**

**\$8,457,202**

**LRTA ADMINISTRATIVE  
PROPOSED FISCAL YEAR 2014 BUDGET**

**July 1, 2013 to June 30, 2014**

**ADMINISTRATIVE EXPENSES**

Salaries	404,143
Fringe Benefits	73,000
Lowell Retirement Assessment	97,017
OPEB	72,000
(Other Postemployment Employment Benefit)	
Telephone	11,500
Maintenance/Equipment Lease	6,500
Supplies	3,500
Postage	2,000
Stationery/Printing	500
Dues & Subscriptions	5,057
Advertising	3,000
Training & Travel	1,500
Advisory Board Expenses	2,000
<b>Total Admin.</b>	<b>681,717</b>
Less Revenues	70,000
<b>Net Administrative</b>	<b>\$611,717</b>

**PROFESSIONAL SERVICES**

Financial	45,000
Legal	22,500
Research & Analysis	10,000
Miscellaneous	1,000
<b>Total Professional</b>	<b>\$78,500</b>

**CHARLES GALLAGHER TRANSPORTATION TERMINAL**

**PROPOSED FISCAL YEAR 2014 BUDGET**

**July 1, 2013 to June 30, 2014**

**Payroll Expenses**

Facility Manager	36,540	
Security / Maintenance	233,450	
Payroll Tax	24,605	
Health Insurance	75,000	
Uniforms	4,500	
<b>Total Payroll Expenses</b>		<b>\$374,095</b>

**Operating Expenses**

Equipment/Building Repairs & Service	30,000	
Electricity	99,000	
Gas {Heat}	27,500	
Insurance (Property)	42,000	
Janitorial Supplies & Bulbs	24,000	
Rubbish Removal	3,500	
Grounds Landscaping & Maintenance	2,000	
Snow Storms { Sand & Chemicals}	16,000	
Vehicles {Gas & Maintenance}	15,000	
Computer/WIFI	1,500	
Water {City & Drinking}	3,000	
Painting & Signage	1,500	
Miscellaneous	500	
<b>Total Operating Expenses</b>		<b>\$265,500</b>

**Grand Total Expenses** **\$639,595**

**Less Revenue** **\$670,000**

**CAGTT Net Cost of Service**

**(\$30,405)**

**NORTH BILLERICA TRAIN STATION  
PROPOSED FISCAL YEAR 2014 BUDGET**

**July 1, 2013 to June 30, 2014**

**Income**

Parking and Concession revenue	\$385,365
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**Operating Expense**

Security / Maintenance	75,000
Janitorial Supplies	1,200
Waste Disposal	2,650
Equipment/Vehicle Maintenance	5,178
Telephone	1,520
Electricity	25,000
Gas {Heat}	3,000
Insurance	3,500
Grounds Landscaping	2,500
Painting & Signage	5,000
Snow Plowing	32,000
Administration Cost	15,655

<b>Total Expenses</b>	<b>\$172,203</b>
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Surplus for Distribution	\$213,162
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MBTA @ 50%	\$106,581
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LRTA @ 50%	\$106,581
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**FIXED ROUTE BUS SERVICE**  
**PROPOSED FISCAL YEAR 2014 BUDGET**  
**July 1, 2013 to June 30, 2014**

Operating Expense

Operators Salary	2,566,389	
Dispatchers/Clerical Salary	453,480	
Mechanics Salary	518,826	
Sub Total Salary & Wages Expense		3,538,695
FICA	270,710	
Unemployment	44,588	
Uniforms	28,000	
Workers Comp	89,687	
Medical Insurance	833,895	
Advertising/Marketing	1,000	
Miscellaneous	1,000	
Security	4,200	
Utilities	70,000	
Travel	650	
Printing	15,500	
Retirement Plan	77,000	
Safety Program/Employee Relations	2,000	
Office Supplies	4,500	
Computer Supplies	7,500	
Telephone	7,500	
Insurance (Vehicle)	350,000	
Fuel	980,000	
Parts	158,000	
Tires	40,000	
Shop Expense/Supplies	14,000	
Repairs & Maintenance (Building)	38,000	
Data Processing	7,300	
Equipment	3,700	
Licenses & Registration	2,000	
Drug Testing	4,000	
Fare Collection Equipment Maintenance	70,000	
Sub Total Expense		3,124,730
<b>** New Weekday Evening Service</b>		<b><u>401,992</u></b>
Total Operating Expenses		7,065,417
Management Fee		<u>176,000</u>
(Paid Direct to McDonald Transit)		
<b>Total Expenses</b>		<b>7,241,417</b>
Less: Farebox Revenue		1,164,000
<b>** New Weekday Evening Service (Est) Revenue</b>		<b><u>23,500</u></b>
<b>Net Cost of Service</b>		<b><u>\$6,053,917</u></b>

**\*\* New Weekday Evening Service Via JARC Funding Approved May 14, 2013**



**PARATRANSIT SERVICE SUMMARY**

**PROPOSED FISCAL YEAR 2014 BUDGET**

<b>ROAD RUNNER SERVICE</b>			
	Gross Cost	Revenues	Net Cost
Billerica Road Runner	\$192,564	\$11,440	\$181,124
Chelmsford Road Runner	\$98,884	\$5,162	\$93,722
Dracut Road Runner	\$100,185	\$5,649	\$94,537
Groton Road Runner	\$52,044	\$2,860	\$49,184
Lowell Road Runner	\$625,833	\$32,104	\$593,730
Pepperell Road Runner	\$3,903	\$429	\$3,474
Tewksbury Road Runner	\$204,274	\$12,069	\$192,205
Tyngsboro Road Runner	\$23,420	\$1,788	\$21,632
<b>** New Weekday Evening Service</b>	\$158,400	\$1,500	\$156,900
<b>Totals</b>	<b>\$1,301,109</b>	<b>\$71,500</b>	<b>\$1,229,609</b>

<b>COUNCIL ON AGING SERVICES</b>			
	Gross Cost	Revenues	Net Cost
Acton Council on Aging	\$43,500	\$4,500	\$39,000
Acton Town RoadRunner	\$66,184	\$5,200	\$60,984
Billerica Council on Aging	\$58,885	\$3,400	\$55,485
Carlisle Council on Aging	\$28,816	\$1,200	\$27,616
Chelmsford Council on Aging	\$40,209	\$5,000	\$35,209
Dracut Council on Aging	\$77,190	\$8,000	\$69,190
Groton Council on Aging	\$52,359	\$2,800	\$49,559
Maynard Council on Aging	\$74,270	\$6,000	\$68,270
Pepperell Council on Aging	\$22,275	\$1,200	\$21,075
Tyngsboro Council on Aging	\$40,771	\$5,217	\$35,554
Townsend Council on Aging	\$64,831	\$4,000	\$60,831
Westford Council on Aging	\$95,672	\$9,000	\$86,672
<b>Totals</b>	<b>\$664,962</b>	<b>\$55,517</b>	<b>\$609,445</b>

<b>GRAND TOTALS PARATRANSIT SERVICES</b>	<b>\$1,966,071</b>	<b>\$127,017</b>	<b>\$1,839,054</b>
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**ROAD RUNNER SERVICE**  
**PROPOSED FISCAL YEAR 2014 BUDGET**  
**July 1, 2013 to June 30, 2014**

**Operating Expense**

Driver Salary	433,246
Dispatcher Salary	77,140
Maintenance Salary	138,548
Health Insurance	105,079
Payroll Taxes FICA	49,643
Payroll Taxes Unemployment	8,177
Short Term Disability (NEAD)	7,900
Employee IRA	8,200
Workers Comp	21,700
Uniforms	7,000
Payroll Processing Expense	2,800
Gasoline & Oil	123,000
Maintenance	17,500
Software Annual Maintenance	11,000
Office/Computer Supplies	3,500
Telephone	11,000
Equipment Rental	2,500
Radio Rental	1,800
Drug Testing	1,700
Licenses and Fees	400
Miscellaneous	500
Subtotal Operating Expenses	1,032,333
<b>** New Weekday Evening Service</b>	158,400
Management Service Fee Expenses	110,376
<b>Gross Cost of Service</b>	<u>1,301,109</u>
Less Revenue	70,000
<b>** New Weekday Evening Service (Est) Revenue</b>	<u>1,500</u>
<b>Net Cost of Service</b>	<u><b>\$1,229,609</b></u>

**\*\* New Weekday Evening Service Via JARC Funding Approved May 14, 2013**

**ACTON COUNCIL ON AGING**  
**PROPOSED FISCAL YEAR 2014 BUDGET**

**July 1, 2013 to June 30, 2014**

Operating Expense

Driver Salary	33,734
Dispatch Salary	951
Substitute Driver	2,515
Gasoline & Oil	2,600
Maintenance	2,200
Insurance	1,200

Administrative Expense

Telephone	300
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<b>Total Expenses</b>	<b>43,500</b>
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Less Revenue	<u>4,500</u>
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<b>Net Cost of Service</b>	<b><span style="border: 1px solid black; padding: 2px;">\$39,000</span></b>
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**ACTON TOWN ROAD RUNNER SERVICE**  
**PROPOSED FISCAL YEAR 2014 BUDGET**

**July 1, 2013 to June 30, 2014**

**Operating Expense**

Driver Salary	40,000
Driver Fringe	4,000
Dispatcher Salary	10,666
Gasoline & Oil	6,667
Maintenance	4,000
Insurance	666
Telephone	185

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**Total Expenses** **66,184**

Less Revenue **5,200**

**Net Cost of Service** **\$60,984**

**BILLERICA COUNCIL ON AGING**  
**PROPOSED FISCAL YEAR 2014 BUDGET**  
**July 1, 2013 to June 30, 2014**

**Operating Expense**

Driver Salary (Part-time)	20,921
Transportation Coordinator	27,742
Gasoline & Oil	4,378
Maintenance	1,838
Telephone	502
Supplies	1,010
Utilities	505
Drug Testing	144
Insurance	1,025
Miscellaneous	<u>820</u>
Total Expenses	58,885
Less Revenue	<u><u>3,400</u></u>
<b>Net Cost of Service</b>	<b>55,485</b>

**CARLISLE COUNCIL ON AGING**  
**PROPOSED FISCAL YEAR 2014 BUDGET**  
**July 1, 2013 to June 30, 2014**

**Operating Expense**

Driver Salary	11,000
Transportation Coordinator	9,350
Administration	1,650
Gasoline & Oil	3,960
Maintenance	2,200
Telephone	523
Insurance	133
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Total Expenses	28,816
Less Revenue	<u>1,200</u>
<b>Net Cost of Service</b>	<b>27,616</b>

**CHELMSFORD COUNCIL ON AGING**  
**PROPOSED FISCAL YEAR 2014 BUDGET**

**July 1, 2013 to June 30, 2014**

**Operating Expense**

Driver Salary	31,249
Driver Fringe	2,000
Gasoline & Oil	2,600
Maintenance	2,470
Insurance	1,800

**Administrative Expense**

Salaries	<u>90</u>
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**Total Expenses** **40,209**

Less Revenue 5,000

**Net Cost of Service** **\$35,209**

**DRACUT COUNCIL ON AGING**  
**PROPOSED FISCAL YEAR 2014 BUDGET**

**July 1, 2013 to June 30, 2014**

**Operating Expense**

Driver Salary	31,711
Driver Fringe	9,168
Sub-Driver	1,500
Dispatcher Salary	12,210
Gasoline & Oil	6,300
Maintenance	1,458
Insurance	600
Software	1,000
Telephone	<u>612</u>
Total Expenses	64,559
Less Revenue	<u>5,000</u>

**Net Cost of Service** **\$59,559**

**New Medical Bus Expenses**  
(MONDAY AND FRIDAY @ 5.5 HRS PER DAY)

Driver Salary	8,996
Gasoline & Oil	2,500
Maintenance	735
Insurance	400
Total Expenses	<u>12,631</u>
Less Revenue	<u>3,000</u>

**Net Cost of Service** **\$9,631**

**Total Net Costs** **\$69,190**



**GROTON COUNCIL ON AGING**  
**PROPOSED FISCAL YEAR 2014 BUDGET**

**July 1, 2013 to June 30, 2014**

**Operating Expense**

Driver Salary	28,000
Dispatch Salary	5,000
Fringe: Health	4,000
Fringe: Payroll taxes	0
Gasoline & Oil	7,709
Maintenance	4,500
Insurance	600
Supplies	300
Safety Training	200
Annual Physical Exams	250
Testing & License	300
Telephone	1,500
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<b>Total Expenses</b>	<b>52,359</b>
Less Revenue	<u>2,800</u>
<b>Net Cost of Service</b>	<b><span style="border: 1px solid black; padding: 2px;">\$49,559</span></b>

**MAYNARD COUNCIL ON AGING**  
**PROPOSED FISCAL YEAR 2014 BUDGET**

**July 1, 2013 to June 30, 2014**

**Operating Expense**

Driver Salary	30,064
Dispatch Salary	10,120
Driver/Dispatch Fringe	15,730
Spare Driver	2,576
Gasoline & Oil	11,000
Maintenance	2,200
Insurance	1,100
Supplies	55

**Administrative Expense**

Admin Salary	1,095
Telephone	330

Total Expenses \$74,270

Less Revenue 6,000

Net Cost of Service **\$68,270**

**PEPPERELL COUNCIL ON AGING**  
**PROPOSED FISCAL YEAR 2014 BUDGET**

**July 1, 2013 to June 30, 2014**

**Operating Expense**

Driver Salary	17,625
Gasoline & Oil	2,625
Maintenance	1,125
Insurance	525
Misc (phone, training, ect)	375
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Total Expenses	\$22,275
Less Revenue	<hr/> 1,200
Net Cost of Service	<span style="border: 1px solid black; padding: 2px;">\$21,075</span>

This Budget is for 9 Months of Service to Begin 10/01/2013.

**TYNGSBOROUGH COUNCIL ON AGING  
PROPOSED FISCAL YEAR 2014 BUDGET**

**July 1, 2013 to June 30, 2014**

**Operating Expense**

Driver Salary	19,239
Driver Fringe	4,875
Dispatcher Salary	6,959
Gasoline & Oil	4,572
Maintenance	2,607
Insurance	1,700
Telephone	819

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<b>Total Expenses</b>	<b>40,771</b>
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Less Revenue	5,217
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**Net Cost of Service**

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<b>\$35,554</b>
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**TOWNSEND COUNCIL ON AGING**  
**PROPOSED FISCAL YEAR 2014 BUDGET**

**July 1, 2013 to June 30, 2014**

**Operating Expense**

Driver Salary	24,753
Driver Fringe	19,578
Dispatcher Salary	10,000
Gasoline & Oil	5,200
Maintenance	3,000
Insurance	600

**Administrative Expense**

Salaries	1,000
Office Supplies	50
Telephone	650

**Total Expenses**            **\$64,831**

Less Revenue 4,000

**Net Cost of Service** **\$60,831**

**WESTFORD COUNCIL ON AGING**  
**PROPOSED FISCAL YEAR 2014 BUDGET**

**July 1, 2013 to June 30, 2014**

**Operating Expense**

Driver Salary	18,755
Dispatch Salary	12,504
Driver/Dispatch Fringe	8,305
Spare Driver	27,026
Gasoline & Oil	12,338
Maintenance	3,535
Insurance	600
Supplies	350

**Administrative Expense**

Admin Salary	11,117
Space & Utility	120
Safety Training	100
Annual Physical Exams	150
Telephone	672
Testing & License	100

**Total Expenses**            **\$95,672**

Less Revenue                       **9,000**

**Net Cost of Service** **\$86,672**

## LRTA FY2014 BUDGET PROPOSAL & FY2013 APPROVED BUDGET

	FY2013 APPROVED BUDGET	FY2014 PROPOSED BUDGET	FY2014 BUDGET VERSUS FY2013 BUDGET
<b>LRTA ADMINISTRATIVE:</b>			
SALARIES	\$392,700	\$404,143	\$11,443
FRINGE	\$77,010	\$73,000	(\$4,010)
LOWELL RET. ASSESSMENT	\$91,752	\$97,017	\$5,265
OPEB ACCOUNT	\$50,000	\$72,000	\$22,000
TELEPHONE	\$11,500	\$11,500	\$0
MAINT./EQUIP. LEASE	\$4,000	\$6,500	\$2,500
SUPPLIES	\$3,500	\$3,500	\$0
POSTAGE	\$1,800	\$2,000	\$200
PRINTING	\$500	\$500	\$0
DUES & SUBSCRPTS.	\$5,000	\$5,057	\$57
ADVERTISING	\$3,000	\$3,000	\$0
CONTRACT MARKETING	\$5,000	\$5,000	\$0
TRNG/TRAVEL	\$1,500	\$1,500	\$0
ADVISORY BOARD EXP	\$2,000	\$2,000	\$0
(ADMIN REVENUES)	<u>(\$40,000)</u>	<u>(\$70,000)</u>	<u>(\$30,000)</u>
TOTAL ADMIN =	\$609,262	\$616,717	\$7,455
<b>LRTA PROFESSIONAL:</b>			
FINANCIAL	\$40,000	\$45,000	\$5,000
LEGAL	\$22,500	\$22,500	\$0
RESEARCH & ANALY.	\$5,000	\$10,000	\$5,000
MISC.	<u>\$1,000</u>	<u>\$1,000</u>	<u>\$0</u>
TOTAL PROF. =	\$68,500	\$78,500	\$10,000
<b>NET INTEREST &amp; BUS ADV:</b>			
NET INTEREST	\$155,128	\$96,000	(\$59,128)
(BUS ADV. INC)	(\$90,000)	(\$80,000)	\$10,000
(OTHER INC)	<u>(\$12,000)</u>	<u>(\$10,000)</u>	<u>\$2,000</u>
TOTAL INT. & INC. =	\$53,128	\$6,000	(\$47,128)
<b>GALLAGHER TERMINAL:</b>			
EXPENSES	\$600,200	\$639,595	\$39,395
(REVENUES)	<u>(\$715,000)</u>	<u>(\$670,000)</u>	<u>\$45,000</u>
NET COST =	(\$114,800)	(\$30,405)	\$84,395
<b>TOTALS PAGE 1 =</b>	<b>\$616,090</b>	<b>\$670,812</b>	<b>\$54,722</b>

## LRTA FY2014 BUDGET PROPOSAL & FY2013 APPROVED BUDGET

	FY2013 APPROVED BUDGET	FY2014 PROPOSED BUDGET	FY2014 BUDGET VERSUS FY2013 BUDGET
<b>N. BILLERICA TERMINAL</b>			
EXPENSES	\$232,103	\$278,784	\$46,681
(REVENUES)	<u>(\$300,000)</u>	<u>(\$385,365)</u>	<u>(\$85,365)</u>
NET COST =	(\$67,897)	(\$106,581)	(\$38,684)
<b>COA COMBINED:</b>			
EXPENSES	\$548,757	\$664,962	\$116,205
(REVENUES)	<u>(\$48,536)</u>	<u>(\$55,517)</u>	<u>(\$6,981)</u>
NET COST =	\$500,221	\$609,445	\$109,224
<b>ROAD RUNNER (PML):</b>			
EXPENSES	\$1,179,478	\$1,301,109	\$121,631
(REVENUES)	<u>(\$75,000)</u>	<u>(\$71,500)</u>	<u>\$3,500</u>
NET COST =	\$1,104,478	\$1,229,609	\$125,131
<b>FIXED ROUTE BUS SERVICE (LTM):</b>			
EXPENSES	\$6,558,890	\$7,241,417	\$682,527
(REVENUES)	<u>(\$950,000)</u>	<u>(\$1,187,500)</u>	<u>(\$237,500)</u>
NET COST =	\$5,608,890	\$6,053,917	\$445,027
<b>FY'13 &amp; FY '14 = BUDGET TOTALS</b>	<b>\$7,761,782</b>	<b>\$8,457,202</b>	<b>\$695,420</b>



## LRTA 2013 BUDGET & FY2014 PROPOSED BUDGET

	<u>FY2013 APPROVED BUDGET</u>	<u>FY2014 PROPOSED BUDGET</u>
<b>EXPENSES:</b>		
LRTA ADMINISTRATIVE:	\$ 653,105	\$ 681,717
LRTA PROFESSIONAL:	\$ 73,500	\$ 78,500
GALLAGHER TERMINAL:	\$ 624,700	\$ 639,595
NORTH BILLERICA	\$ 255,540	\$ 278,784
TRANSIT SERVICE:	\$ 8,340,373	\$ 9,207,488
BUS ADVERTISING:	\$ 2,500	\$ 5,000
INTEREST EXPENSE:	\$ 171,600	\$ 100,000

TOTAL EXPENSES =	\$ 10,121,318	\$ 10,991,084
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### REVENUES:

LRTA ADMINISTRATIVE:	\$ 70,000	\$ 70,000
GALLAGHER TERMINAL:	\$ 750,000	\$ 670,000
NORTH BILLERICA	\$ 340,000	\$ 385,365
TRANSIT SERVICE:	\$ 1,095,536	\$ 1,314,517
BUS ADVERTISING:	\$ 90,000	\$ 80,000
INTEREST INCOME:	\$ 4,000	\$ 4,000
OTHER:	\$ 10,000	\$ 10,000

TOTAL REVENUES =	\$ 2,359,536	\$ 2,533,882
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<b>NET COST OF SERVICE =</b>	<b>\$ 7,761,782</b>	<b>\$ 8,457,202</b>
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**LRTA FISCAL YEAR 2014**

**COMPARISON OF NET COST**

	<u>FY2013 BUDGET</u>	<u>FY2014 PROPOSED</u>
<b>FEDERAL</b> [FTA SECTION 5307 GRANTS]	\$2,742,126	\$2,786,445
<b>STATE</b> [CONTRACT ASSISTANCE]	\$2,609,224	\$2,986,771
<b>LOCAL</b> [ASSESSMENTS]	\$2,350,368	\$2,416,290
<b>STATE</b> [JARC GRANT]	\$60,064	\$267,696
<b>TOTAL SOURCES =</b>	<b>\$7,761,782</b>	<b>\$8,457,202</b>

